

CITY OF ST. LOUIS, MISSOURI

FISCAL YEAR 2003

ANNUAL OPERATING PLAN



As Adopted

June 14, 2002



BOARD OF ESTIMATE AND APPORTIONMENT

Francis G. Slay, Mayor
Darlene Green, Comptroller
James F. Shrewsbury, Acting President, Board of Aldermen

BOARD OF ALDERMEN

Irene Smith, Ward 1
Dionne M. Flowers, Ward 2
Freeman Bosley, Ward 3
Peggy Ryan, Ward 4
April Ford Griffin, Ward 5
Lewis E. Reed, Ward 6
Phyllis Young, Ward 7
Stephen Conway, Ward 8
Kenneth A. Ortmann, Ward 9
Craig Schmid, Ward 10
Matt Villa, Ward 11
Fred Heitert, Jr., Ward 12
Alfred Wessels, Jr., Ward 13
Stephen Gregali, Ward 14

Jennifer Florida, Ward 15
James F. Shrewsbury, Ward 16
Joseph D. Roddy, Ward 17
Terry M. Kennedy, Ward 18
Michael McMillan, Ward 19
Sharon Tyus, Ward 20
Melinda Long, Ward 21
vacant, Ward 22
Colleen Sondermann, Ward 23
Thomas Bauer, Ward 24
Dan E. Kirner, Ward 25
Irving C. Clay, Jr., Ward 26
Gregory Carter, Ward 27
Lyda Krewson, Ward 28



CITY OF ST. LOUIS

BUDGET DIVISION

Frank Jackson
Budget Director

Paul Payne
Deputy Budget Director

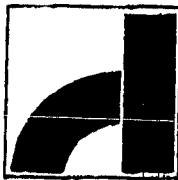
Cassandra Jones
Grants Manager

Ed Bess
Senior Budget Analyst

Charles H. Hickey
Budget Analyst

Secretaries
Sandra Hayes & Michelle Robinson

Special thanks to the Department and Division Heads; Pete Joergensen and all the Multigraph staff for their work on the cover and reproduction of this document; Ruth Brown and all the Records Retention staff for their work on the reproduction of this document.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of St. Louis
Missouri**

For the Fiscal Year Beginning

July 1, 2001

Tommy Davis
President

Jeffrey R. Ecker
Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the Budget Division, City of St. Louis for its annual budget for the fiscal year beginning July 1, 2001

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award

GOVERNMENT OF THE CITY OF ST. LOUIS, MISSOURI

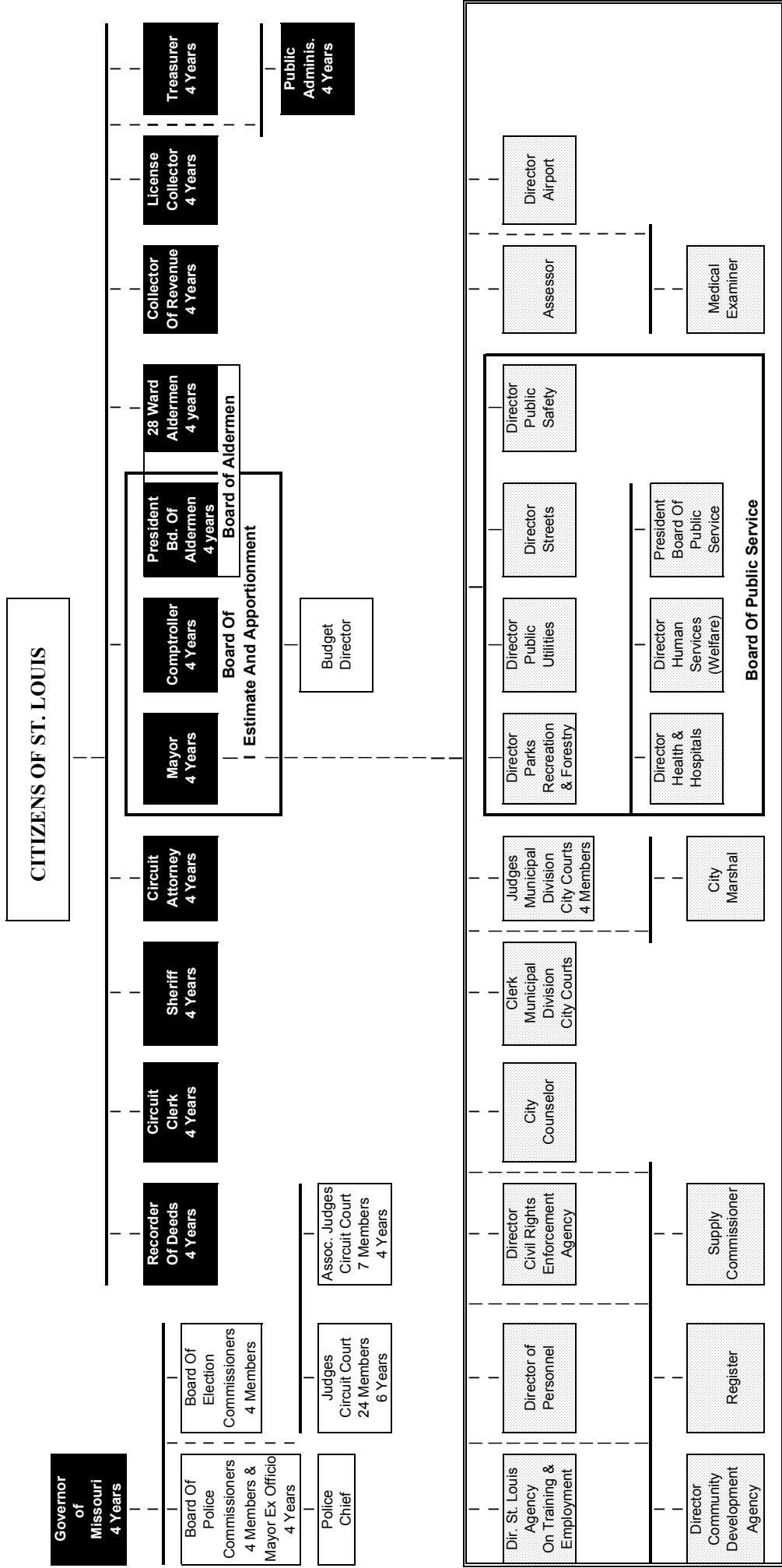




TABLE OF CONTENTS

SUMMARY & OVERVIEW

EXECUTIVE SUMMARY	S-1
FY2002 Highlights	S-6
General Fund Overview	S-9
Capital Improvements	S-13
Budget Format.....	S-15
 OVERVIEW	 S-16
Economic Outlook	S-19
Operating Plan – Fund Groups.....	S-26
General Fund Budget	S-26
General Fund Revenues	S-30
Earnings Tax.....	S-37
Payroll Tax	S-38
Sales Tax.....	S-39
Real and Personal Property Taxes	S-40
Gasoline Tax	S-41
Graduated Business License Tax.....	S-42
Franchise Tax.....	S-43
Special and Other Fund Revenues	S-44
Airport Authority	S-48
Water Division.....	S-49
½ Cent Capital Sales Tax.....	S-50
Riverfront Gaming.....	S-51
Restaurant Gross Receipts Tax	S-52
Hotel / Motel Sales Tax	S-52

DEPARTMENT AND PROGRAM BUDGETS

GENERAL GOVERNMENT	1
Board of Aldermen.....	6
Mayor's Office.....	7
St. Louis Agency on Training and Employment.....	8
Personnel Department	9
Register	15
Civil Rights Enforcement Agency	16

GENERAL GOVERNMENT (cont.)



Budget Division	17
City Counselor	23
Planning and Urban Design	30
Community Development Administration	31
Affordable Housing Commission.....	32
DEPARTMENT OF FINANCE.....	33
Comptroller	38
Municipal Garage	39
Microfilm Section	40
Supply Commissioner	41
Multigraph Section	42
Mail Room	43
Assessor.....	44
NON-DEPARTMENTAL.....	45
City Wide Accounts	49
Convention and Tourism Fund.....	50
DEPARTMENT OF PARKS, RECREATION AND FORESTRY	51
Director of Parks, Recreation and Forestry	56
Recreation Division	57
Forestry Division	64
Parks Division	70
Tower Grove Park	77
JUDICIAL OFFICES	79
Circuit Clerk	84
Circuit Court	85
Circuit Attorney	86
Board of Jury Supervisors	87
Probate Court	88
Sheriff	89
City Courts	90
City Marshal	91
Probation Department and Juvenile Detention Center	92
Circuit Drug Court	93
COUNTY OFFICES	95
Tax Equalization Board	100
License Collector	101
Recorder of Deeds.....	102
COUNTY OFFICES (cont.)	
Board of Election Commissioners	103



Medical Examiner	104
Treasurer	105
DEPARTMENT OF PUBLIC UTILITIES	107
Communications Division.....	112
Soulard Market	113
Water Division.....	114
Airport Authority	120
DEPARTMENT OF STREETS	121
Director of Streets	126
Traffic and Lighting	129
Auto Towing and Storage	133
Street Division	136
Refuse Division	141
Port Authority.....	146
DEPARTMENT OF PUBLIC SAFETY	147
Director of Public Safety	152
Fire Department	153
Fire Retirement System.....	160
Air Pollution Control	161
Excise Division	164
Building Commissioner.....	165
Neighborhood Stabilization Program.....	177
City Emergency Management Agency.....	180
Corrections	181
City Justice Center	187
Police Department	189
Police Retirement System	198
DEPARTMENT OF HEALTH AND HOSPITALS	199
Director of Health and Hospitals	204
Health Commissioner	205
Communicable Disease Control	206
School Health	207
Public Health Laboratory Services	208
Animal Regulation Center	209
Community Environmental Health Services	210
Lead Poisoning Control	211
DEPARTMENT OF HEALTH AND HOSPITALS (cont)	
Biostatistics/Vital Records	212
Family Clinic Services	213



Food Control	214
Health Promotional/Education	215
Health Care Trust Fund	216
DEPARTMENT OF HUMAN SERVICES	217
Director of Human Services	222
BOARD OF PUBLIC SERVICE	229
President, Board of Public Service.....	234
Facilities Management	239
Equipment Services Division	246
Soldiers' Memorial.....	247

CAPITAL IMPROVEMENTS

Introduction	C-1
Capital Planning Process.....	C-1
Five Year Capital Improvement Plan	C-4
Table I - Uses of Funds	C-5
Table II - Sources of Funds.....	C-8
FY2003 Capital Budget.....	C-12
Table III – FY2003 Capital Budget.....	C-13

APPENDIX

Budget Process	A-1
Financial and Budgetary Policies	A-5
Personnel Summary.....	A-8
City Debt	A-11
City of St. Louis Profile	A-18
Glossary.....	A-21